

Clallam Ten Year Plan Update 2014-2015

Goal 1 – Prevent People from becoming homeless, through prevention, diversion, rapid re-housing and re-entry strategies

Continue using a “Coordinated Intake and Assessment” community-wide system to ensure rapid placement into permanent housing or maintenance of current housing for all populations, through increased prevention, short-term rental assistance and utility assistance options. Continue to ensure there is crisis or bridge housing assistance for 1) households fleeing domestic violence or sexual assault and 2) for households experiencing literal homelessness.

Specific Action Step	Accountability	Dates Start/Complete	Cost / Possible \$ Source	Impact of Effort
1. Continue conversion of 'bridge' housing (Shelters and Transitional) to non-time-limited, low-rent step out of homelessness	SHCC Single Adult, Family Shelter and Evergreen, HFCC	1 July 2013-30 June 2015 UNDERWAY	\$211,000 McKinney and local match	16 family HH and 20 Single Adult HH will have PH single or shared units
2. Convert supportive services only case management services to rapid re-housing assistance at SAS office location	SHCC Single Adult	1 July 2013-30 June 2014 UNDERWAY	\$25,000 McKinney, state re-housing assistance and local match	Staffed intake and assessment services re-housing up to 75 households annually
3. Support Drug Court, jail/prison diversion assistance in county	PBH, CCHHS, City of PA, CC Jail, CC Drug Court, SHCC, Olympic Medical Center	1 May 2013-15 Jan 2014 UNDERWAY	\$28,000 Annually Local Behavioral Health, 2 nd Chance Act	20 HH annually with housing assistance and coordinated services for specific barriers
4. Establish a countywide HEN-like program that provides housing assistance and other essential items to young adults 18-24 or emancipated youth (referred from outreach or direct services or self-referred). Housing Safety plan must be connected to longer-term stability around education or vocational goals	SHCC HRCs and outreach partners	1 Jan 2014- ongoing	\$98,000 (HEN target population) RHY Transitional Living	44 HH annually, with capped housing assistance and community plan for services
5. Establish a countywide HEN-like program that provides housing assistance and other essential items to low income clients leaving in-patient or in outpatient treatment. Housing plan connected to sobriety.	SHCC HRCs, Treatment Center, County HHS, Treatment Providers, DBHR	1 Jan 2014-ongoing	\$32,500 (HEN target population)	20 HH annually, with three months housing assistance subsidy and community plan
6. Support virtual HRC capacity in Clallam Bay, Neah Bay, LaPush and additional sites in Forks and east Clallam county.	SHCC , EFSP agencies, FAP and Tribal entities	Jan 2013—April 2016	\$95,000 (Annual), Foundations, 2163	85-100 HH (Annual) Receive intake, assessment and financial services in local community
7. Build expanded landlord relationships through education, support by case managers, working out background checks/screenings, etc. Provide tenant education through ready-to-rent and HUB classes, support by case managers, tenant association, peer-to-peer mentorship, classes on how to be a neighbor. Educate case managers to remove barriers to housing.		UNDERWAY		

Goal 2 - Housing First - Permanent Housing & Permanent Supportive Housing Strategies

Use a “Housing First” model to ensure an adequate supply of accessible, affordable and safe housing for homeless, formerly homeless and very low-income households. Support tribal housing relocation and adequate choice in tribal communities. Continue to research emerging practices and opportunities for acquiring or constructing very affordable multi-family housing in all parts of the county.

Specific Action Step	Accountability	Dates Start/Complete	Cost/Possible \$ Source	Impact of Effort
1. Develop at least 150 units of multi-family rental housing, mixed income developments, with set-asides for extremely low-income households. <ul style="list-style-type: none"> a. Mt. Angeles View Public Housing Redevelopment #1 b. Eklund Heights – Phase I – 13 Units Phase II – 37 units 	<ul style="list-style-type: none"> a. Peninsula Housing Authority b. Peninsula Housing Authority 	Start: Winter 2013 Complete: Summer 2020 Phase 1: ACCOMPLISHED Phase 2 Complete: Fall 2016	\$58 million - HUD, HTF, Tax credits \$11 million - HTF, Tax Credits, FHLB	Up to 234 Units 50 units
2. Continue to work to preserve local affordable housing inventory and/or convert existing properties to affordable housing. Possibilities to explore include: <ul style="list-style-type: none"> a. Oxbow Apartments Preservation b. Sunbelt Apartments Redevelopment UNDERWAY c. Pursue additional opportunities at Melody Circle in Port Angeles, Greathouse Motel & new construction in Sequim and West End 	<ul style="list-style-type: none"> a. Peninsula Housing Authority b. Serenity House, Peninsula Behavioral Health, Peninsula Housing Authority c. Serenity House 	Start: 2016 Complete: 2017 UNDERWAY Start: Jan 2014 Complete: July 2016	\$1.5 million FHLB, USDA-RD, HTF \$1.86 million FHLB, HTF, CDBG \$ 600,000- \$1,000,000HTF, Tax Credits, 811	20 units preserved 17 units pres/redev. 11 new units created
3. Create new permanent affordable supportive housing units. <ul style="list-style-type: none"> a. The Outpost b. Expand SHP Leasing Program c. Expand VASH Program – apply for additional 10 vouchers 	<ul style="list-style-type: none"> a. NORVHN and Peninsula Housing Authority b. Peninsula Housing Authority c. Peninsula Housing Authority, VA 	ACCOMPLISHED Start: Spring 2015 Complete: Spring 2016	\$500,000 HTF \$140,000 HUD McKinney \$1.5 million HUD, VA	4 units for Veterans and their families 15 units for chronically homeless individuals 35 units for Veterans
4. Research Snohomish model for extremely affordable multi-family housing, using no gov't capital or subsidies	Northwest Partnership			
5. Continue to build up to 15 units of self-help housing annually.	Peninsula Housing Authority, Habitat for Humanity, Homeward Bound Land Trust	Start: Ongoing Complete: Ongoing	\$2.4 million/year USDA-RD, Habitat, HTF, HUD SHOP	15 units annually
6. Support and encourage tribal housing authorities to increase on- and off-reservation housing development for tribal members, including permanent supporting housing. <ul style="list-style-type: none"> a. Sail River Longhouse 	Homelessness Task Force, Shelter Providers Network Makah Tribe	Start: Ongoing Complete: Ongoing UNDERWAY	\$2.7 million (C) -HUD, HTF, FHLB, Tax Credits, Enterprise	21 units for homeless families & individuals
7. Complete/Update Housing Needs Assessment. Identify specific populations/type of housing need remaining.	Project undertaken by Dept. of Commerce	Start: Fall 2013 Complete: 2014	Gates, WAHA, BIAW Realtors, HFC, et.al.	Data obtained to focus efforts.

Goal 3 – Ensure access to appropriate services and remove barriers

Maintain and expand sufficient and coordinated supportive services to support long-term housing stability and household safety and independence. Maintain strong network of outreach and basic needs provision for homeless and at-risk people. Focus on employment services, parenting and early childhood education and development supports and vocational training programs for survivors of domestic and/or sexual violence, youth, young adults, Veterans and parents with minor children. Focus on integrating housing stability and related services to community integrated health care, as a long-term goal of health care reform.

Specific Action Step	Accountability	Dates Start/Complete	Cost / Possible \$ Source	Outputs
1. Employment <ul style="list-style-type: none"> a. Vocational <ul style="list-style-type: none"> - Vocational Assessments - Expand Peninsula College partnership for targeting specific subpopulations including retraining long-term unemployed, underemployed or people returning to employment, and young adults. b. Job Training <ul style="list-style-type: none"> - Engage mainstream businesses to create internships, training slots and other opportunities for homeless individuals to improve their earning abilities - Organize subsidies with the Department of Labor - Social Enterprises c. Adult Basic Education (literacy, GED) d. Post-Secondary Education e. Basic Employability Skills f. Wrap-Around Employment Supports 	Peninsula College, Work Source, Serenity House and SHCC HRC HUBs DSHS, local employers/businesses	Jan 2014 - ongoing		
2. Use SOAR model (SSI/SSDI Outreach, Access and Recovery) support system for people going into SSI track –provide SOAR training to service providers	SHCC & CHG subcontractors, DSHS, Dept of Commerce	Implement 2014-ongoing		Reduce barriers to SSI/SSDI benefits for disabled people who are homeless
3. Ensure access to Affordable Health Care programs, Navigators to assist uninsured low-income clients; local behavioral health providers set up to bill Medicaid for on-site supportive services at permanent supportive housing sites.	DSHS/CPS/SHCC, PBH, WEOS, Locally trained navigators, SPN, CCHTF	Ongoing	\$167,000	Up to 110 applications for SSI/SSDI tracked individuals leaving ABD

<p>4. Education</p> <p>a. Working with public schools—School programs - work ethic/values, educate school staff to respond to traumatic situations, linking partnership and coalition on early learning.</p> <p>b. Establish subcommittee to present to school boards information on the importance of community services and transition and mobility plans for homeless youth.</p> <p>c. Coordinate and deliver services to children/youth</p> <p>d. Dropout prevention</p> <p>e. Establish a system of parent support systems through a hotline service, counseling resources, parent education strategies and dispute resolution, and respite options.</p> <p>f. Identify new district/staff leadership and meeting with them to share information.</p> <p>g. Help children in homeless households – educate school staff to respond to traumatic situations</p>	<p>CCHHS, Forks Abuse United Way, First Step, TAFY, SHCC, HFCC, Lutheran Comm. Svc., Concerned Citizens, Crime Victims Services, School Districts, Shelter Providers Network</p>	<p>Start: Oct. 2014 Complete: ongoing</p>	<p>\$25,000</p>	<p>c. 15 contacts monthly and referrals for services around housing and parenting supports e. Expand Capacity</p>
<p>5. Jail/Prison Diversion & Reentry Develop an efficient method of local providers training other providers in specific specialties and a streamlined and updated method of local resources and appropriate referrals.</p>	<p>City of PA, City of Sequim, Clallam County Sheriff's Department, City of Forks, PBH, Outreach providers</p>	<p>Jan 2014-ongoing</p>	<p>\$56,000 (A) Second Chance Grant Hargrove Funds Dept. of Commerce</p>	<p>14 HH annually referred for services and housing and diverted from jail</p>
<p>6. Direct Service Provider Network Identify line staff from key housing/support service providers to meet, at a minimum, every other month to update and identify current available services and gaps in services.</p>	<p>SHCC, PHA, HFCC, TAFY, First Step, HRC</p>	<p>Jan 2014 – ongoing</p>	<p>Solidify and streamline collaborative inter-agency effort by continually sharing current information on resources, increase outreach and providers' capacity to end crisis, and decrease duplication of services and misinformation to clients served.</p>	
<p>7. Establish vocational and educational representation on the CCHTF to foster awareness in the community and help identify incentives and potential training and economic development funding.</p>	<p>CCHTF and BOCC</p>	<p>2014 - ongoing</p>		<p>Expand capacity</p>
<p>8. Support a Community Policing Team that works with a mental health professional to conduct outreach with homeless and at-risk struggling with mental illness</p>	<p>City of PA, City of Sequim, Clallam County Sheriff's Department, City of Forks, PBH, Outreach providers</p>	<p>Jan 2014 - ongoing</p>	<p>\$56,000 (A) Second Chance Grant Hargrove Funds Dept. of Commerce</p>	<p>14 HH annually referred for services and housing and diverted from jail</p>
<p>9. Support establishment of parent support systems through a hotline service, counseling resources, parent education strategies and dispute resolution, and respite options. Include new DSHS partnership for child support alternate planning for parents in arrears.</p>	<p>DSHS, CCHHS, United Way, First Step, TAFY, SHCC, HFCC</p>	<p>Oct 2014 - ongoing</p>	<p>\$25,000 (A)</p>	<p>15 contacts monthly and referrals for services around housing and parenting supports</p>
<p>10. Employment skills – vocational training, social enterprises, job opportunities, business partnerships, part time work, self esteem, vocational assessment, wrap-around employment support.</p>	<p>Peninsula College, Serenity House, DSHS, local employers/ businesses</p>	<p>Jan 2014 - ongoing</p>		

11. Develop an efficient method of local providers training other providers on specific specialties and a streamlined and updated method of utilizing local resources and appropriate referrals.	HFCC, Shelter Providers Network	Oct. 2014 - ongoing		
12. For better outcomes for clients shared by CD/MH treatment providers and housing providers, develop protocols and partnerships between agencies to improve communication between the professional staffs to learn about available resources, housing and treatment options and funding gaps.	CCHHS, Treatment Providers, Shelter Providers Network	Jan 2016 -2020		

Goal 4 - Increased Leadership and Civic Engagement

Leadership is needed at federal, state, and local levels and across all sectors to establish and implement the 10-Year Plan to End Homelessness and achieve results for individuals and families, youth and children, including Veterans and their families experiencing chronic homelessness or first-time economic homelessness. We must provide and promote collaborative leadership at all levels of government and across all sectors to inspire our citizens to commit to prevent and end homelessness.

Specific Action Step	Accountability	Dates Start/Complete	Cost / Possible \$ Source	Impact of Effort
<p>1. Support multi-jurisdictional planning efforts that integrate housing, land use, economic and workforce development, transportation and infrastructure investments in a manner that empowers jurisdictions to consider the interdependent challenges of social equity, inclusion and access to opportunity.</p> <p>a. Develop Memorandums of Agreement with jails, hospital districts and others to determine high users of emergency systems and focus coordinated supportive housing placement to reduce level of use.</p> <p>b. Develop public education campaign for increased public awareness of who experiences homelessness, the underlying causes of homelessness, and how everyone throughout the county can play a role in ending homelessness</p> <p>c. Pursue multi-county funding opportunities for the Olympic Peninsula Region (Clallam, Jefferson, Island, Kitsap, Skagit and Whatcom counties).</p> <p>d. Continuation of Homeless Connect resource fair.</p>	<p>a. Working Group – City of Port Angeles, Clallam County Sheriff's Department, Serenity House, Peninsula Behavioral Health, Peninsula Housing Authority, Clallam County Health & Human Services, HFCC, Olympic Medical Center and substance abuse treatment providers.</p> <p>b. Homelessness Task Force subcommittee</p> <p>c. Relevant agencies</p> <p>d. CCHO, Shelter Providers Network</p>	<p>Start: Fall 2014 Complete: Spring 2015</p> <p>Start: Winter 2014 Complete: Spring 2015</p> <p>Complete: Ongoing</p> <p>Start: Ongoing Complete: Ongoing</p>	<p>CDBG Planning Grant</p> <p>\$5,000 Annually</p>	<p>Increased public awareness and understanding.</p>
<p>2. Explore broad-based, long-term funding options to minimize reliance on government and other grant sources.</p> <p>a. Complete feasibility study/ explore potential for Affordable Housing Levy.</p>	<p>a. Shelter Providers, Homeless Task Force, local government</p>	<p>Start: 2015 Complete: Until Accomplished</p>		
<p>3. Restorative justice program – Diversion Task Force. Seek improved clarity regarding vacating criminal history barriers.</p>	<p>City of Port Angeles, City of Sequim, Clallam County,</p>			

4. Advocate for the State Legislature to expand the definition of those eligible for aid under Housing & Essential Needs (HEN) to include people with chemical dependency who are also homeless or at risk.	SNP, CCHTF, CD/MH Advisory Board, CD providers	Start by raising as campaign issue at public forums Ongoing until accomplished		
5. Increase public communication (awareness) of success in homeless programs, in neighborhood meetings. Establish communication committee under the Shelter Providers Network to actively engage in public policy advocacy, supported by documented data. Map out a planned and deliberate media/education strategy.	Shelter Providers Network Homelessness Task Force	Start: Oct. 2014 Complete: Ongoing		
6. Improve communication, which is the basis for education, by creating a video and one page data sheet for outreach about advocacy models that work, such as HEN and PSH.				