

# 2025-2030 CLALLAM COUNTY HOMELESS HOUSING PLAN



Human  
Services



# Clallam County 5 Year Homeless Housing Plan

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# Introduction

The Clallam County 5-Year Homeless Housing plan covers the years 2025–2030. It was developed by a working group composed of members of the Clallam County’s Homelessness Task Force who operated under these principles:

- Develop realistic and **actionable strategies** that will significantly reduce regional homelessness over the 5-year period;
- Acknowledge that **regional leaders** from all sectors need to take broader action to overcome the significant housing supply shortage and lack of affordable housing that is the principal driver of homelessness; and
- Improving **interorganizational collaboration** and the quality of homeless services are a critical component of the success of this plan.

Strategies and actions in this plan are organized using the stated objectives determined and required under the guidance provided by the Washington Department of Commerce following the creation of Washington’s Homeless Housing Strategic Plan by the State Advisory Council on Homelessness.





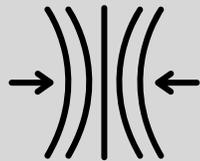
# Homelessness is an escalating crisis in our state & across the country

There are multiple factors contributing to loss of housing. The top two intertwined reasons are:

## **Diminished housing supply & Rapidly rising rental costs.**

Builders Patch data shows that 45% of Clallam County tenant households are rent-burdened – meaning they pay over 30% of their income for housing – the vast majority over 40%.

### **Structural Pressures**

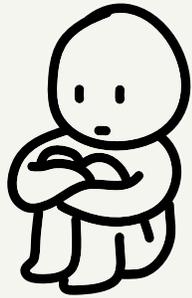


- Low housing stock
- Low vacancy rates
- Chronic underdevelopment & preservation of affordable housing
- Cost of housing
- Limited social safety net
- Social exclusion
- Long-lasting and historical impacts of systemic discrimination
- Economic volatility

### **Individual Characteristics**



- Job loss
- Household income loss
- Income doesn't enable housing costs
- Intimate partner violence
- Health emergencies
- Health conditions
- Limited educational attainment
- Family instability



## Sadly, Clallam County's homelessness numbers keep rising

The 2024 Point in Time (PIT) census showed a 25% increase over the previous year, with total homelessness rising to 285 people. Of those, 175 individuals were unsheltered.

Since 2021, the homeless population over the age of 55 has risen by over 65%. This issue is critical as hospitals, nursing homes, shelters, hotels, and apartments are not able to meet the mental, medical, and physical needs for these displaced and homeless seniors. More supported housing options are necessary.

Commerce estimates that over the next five years, Clallam County communities will need to create 110 new shelter beds, 188 new supported housing beds and 417 new units of housing affordable to households under 30% of annual area median income (approximately \$20,000).





# Homelessness Task Force History

In 2005, the Washington State Legislature passed House Bill 2163, requiring each county to develop a homeless housing plan. This legislation also established a dedicated funding source through document recording fees and outlined specific reporting requirements to support implementation. In response, the Clallam County Board of Commissioners created the Homelessness Task Force (HTF) that same year.

The HTF is charged with developing plans to address homelessness within Clallam County and providing funding recommendations to the Board of Commissioners based on identified community needs and goals. The task force plays a central role in coordinating local response efforts, ensuring resources are aligned with the strategic objectives outlined in the homelessness plans.

# Clallam County's Homelessness Task Force Membership

## City/County Representatives

- City of Forks – Joe Soha
- City of Port Angeles – Amy Miller
- City of Sequim – Dan Butler
- Clallam County Health and Human Services – Jennifer Oppelt



## Tribal Representatives

- Jamestown S'Klallam Tribe – Loni Greninger
- Lower Elwha Klallam Tribe – Vacant
- Makah Tribe – Vacant
- Quileute Tribe – Vacant

## All Other Representatives (Alphabetized)

- Advocate for Youth Issues – Iliana Jones
- At-Large Community Representative– Joyce Stuart
- Business Community Representative – Caleb Anderson
- Department of Social and Health Services (DSHS) – Vacant
- Domestic Violence/Sexual Assault Providers – Vacant
- Faith Community – Abby Bohman
- Healthcare Providers – Dr. Paul Cunningham
- Homeless or Formerly Homeless Individuals – John DeBoer
- Homeless or Formerly Homeless Individuals – Joseph Mocerri
- Law and Justice System – Charlie Commeree
- Mental Health/Substance Use Providers – Sandra Allen
- Olympic Community Action Programs (OlyCAP) – Viola Ware
- Peninsula Housing Authority – Debbi Tesch
- Serenity House of Clallam County – Sharon Maggard
- United Way of Clallam County – Christy Smith
- Veterans' Advocacy Representative – Cheri Tinker
- West End Service Providers – Vacant
- WorkSource – Johnny Ankrom



# Homelessness Task Force



## Administration of Homelessness Programs

According to [RCW 43.185C.080](#), while local governments may subcontract with other agencies to administer homelessness programs, they retain ultimate responsibility for program oversight and accountability within their jurisdiction.

Historically, Clallam County has not assumed a lead administrative role in its homelessness response, nor has it directly accepted the Department of Commerce's Consolidated Homeless Grant (CHG). Instead, the County has supported Serenity House of Clallam County in applying for and managing CHG funds and meeting associated requirements.

County leadership recognizes its responsibility for the oversight, implementation, and progress tracking of homelessness action plans. Moving forward, the County is committed to ensuring alignment and accountability in carrying out the objectives outlined in its homelessness crisis response and housing strategy.

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The Homelessness Task Force has developed a series of strategic documents to guide the county's homelessness response:

- [Ten-Year Plan to End Homelessness in Clallam County \(2005\)](#).
- [2010 Update to the Ten-Year Plan \(2010\)](#).
- [2014 Update to the Ten-Year Plan \(2013\)](#).
- [2020–2024 Clallam County Homelessness Crisis Response and Housing Plan \(2019\)](#).
- [Clallam County Homeless System Needs and Gaps Report 2021](#)



# Development of this Plan

The strategies and actions in this plan are structured around the objectives established and mandated under the guidance of Commerce. Notice of plan development was published on Clallam County Health & Human Services website, social media channels, and a press release on October 16, 2024. The notice of plan development included an expected adoption date of April 30, 2025. This expected adoption date has since been amended to May 31, 2025.

A workgroup was formed with the following representation:

- **Beverly Lee** of Mariposa House representing Individuals with lived experience of homelessness and domestic violence/sexual assault shelter and housing providers.
- **Cheri Tinker** of Sarge's Place Veteran Housing represents a By and For organization.
- **Sharon Maggard** of Serenity House of Clallam County representing emergency shelter providers, rental subsidy administrators, permanent supportive housing providers and operators, and coordinated entry.
- **Sandra Allen** of Peninsula Behavioral Health representing homeless outreach providers
- A representative of a Behavioral Health Administrative Service Organization was invited via a personal email invitation





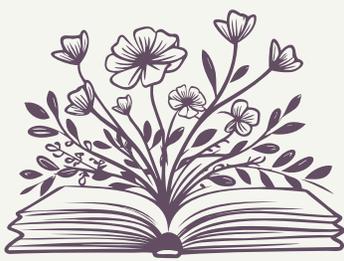
# Development of this Plan

Additional members:

- **Dan Butler** representing the City of Sequim
- **Amy Miller** representing the City of Port Angeles
- **Loni Greninger** representing the Jamestown S’Klallam Tribe
- **Bruce Emery** Director of Department of Community Development
- **Tim Havel** Chief Deputy Director of Department of Community Development
- **Timothy Dalton** Housing & Grant Resource Director
- **Jennifer Oppelt** Deputy Director Clallam County Health & Human Services

The workgroup met regularly with county staff and their consultant to identify needs and develop strategies and actions aligned with the objectives of this plan.

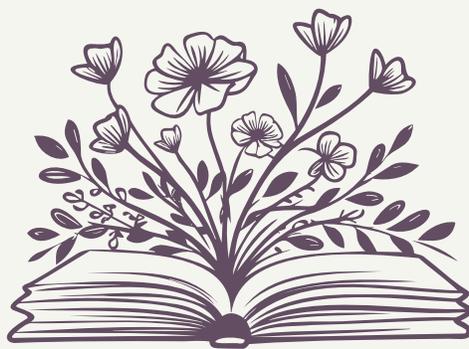
Additionally, a focus group was conducted to gather insights and feedback from individuals who are currently or formerly homeless, as well as frontline staff who directly serve the homeless population. Further input was obtained from local behavioral health professionals.





# Development of this Plan

This Plan is intended to be a dynamic, working document that will guide regional efforts in the coming years. The Clallam County Department of Community Development will adopt this plan into the Comprehensive Plan. It will be periodically assessed and updated as needed to ensure continued progress toward the goal of making homelessness a rare and brief experience in Clallam County.



# Clallam County's Strategy



## Objective 1:

Promote an equitable, accountable & transparent homeless crisis response system

### Key Strategy:

Re-engineer & strengthen "one-stop" resource opportunities.

### Action Steps:

- Continue to support county-wide Regional Challenge Grant operational funding. The HUB group schedule has been established with homeless prevention and rental assistance programs in a one stop shop scenario starting at Department of Social and Health (DSHS) in Port Angeles in 2024.
- Ensure HTF website includes one-stop shop schedule of meetings including HUB and Sequim Health & Housing Collaborative. Continue to develop a one-stop shop at the homeless shelter in Port Angeles. Missing from this service is employment, mobile dental and full-spectrum care services are in the planning phase for the area.
- Engage a wider range of partners, including health providers and employment agencies.
- Annually assess the challenges and performance of our shelter system and recommend specific actions to improve outcomes.

### Desired Outcomes:

- Increase client success with improved engagement with resources and services as measured by HMIS
- Decrease vacancy rates at shelters to 10%

Timeline: Ongoing

# Objective 1 continued...



Promote an equitable, accountable & transparent homeless crisis response system

## Key Strategy:

Plan, develop and site safe parking facilities and related services for those living in vehicles and R.V.s.

## Action Steps:

- Trinity United Methodist Church in Sequim has started a family safe parking site which will require continued support both financially and from partner services at the location.
- Explore additional potential safe parking sites.

## Desired Outcome:

- Gain support for new safe parking program and develop plan for expanding to other sites

**Timeline:** Fall - Winter 2025

# Objective 1 continued...

Promote an equitable, accountable & transparent homeless crisis response system



## Key Strategy:

Explore creation of tiny shelter villages that offer supportive services to help clients progress toward employment and permanent housing. These villages could serve as an option for individuals who have been using shelter services for over two years, providing a transitional step toward independent living and long-term stability.

## Action Steps:

- HTF reviews best practices from other communities providing these shelter options for residents.
- HTF develops a well thought out plan to local government to support strategies for the safe parking and tiny shelter village/s.

## Desired Outcomes:

- Create plan to present to leadership including potential locations and development options, lead agency, financial pro forma etc.
- Lead agency potentially follow-up with Housing Solutions Committee for 2028 funding.
- Potential of 50 – 100 units created.

**Timeline:** Planning team convene Spring 2026



# Objective 1 continued...

Promote an equitable, accountable & transparent homeless crisis response system

## Key Strategy:

Explore establishing a second emergency stay shelter that focuses on both respite care and supporting individuals seeking or in recovery.

## Action Steps:

- Convene planning team that includes behavioral health, medical, support services, and recovery providers.
- Explore expansion of tiny shelter high-barrier shelter program.

## Desired Outcomes:

- Determine lead agency
- Determine possible locations

**Timeline:** Planning team convene Spring 2026





# Objective 1 continued...

Promote an equitable, accountable & transparent homeless crisis response system

## Key Strategy:

Increase communication with our community around homelessness and its causes. Promote and organize a call to action to end homelessness and support affordable housing by HTF, local businesses, agencies, tribes, faith organizations and others.

## Action Steps:

- Convene community leaders housing forum with key public, private, tribal, and nonprofit organizations.
- Coordinate with Housing Solutions Committee and other partners.
- Establish organizing committee to host forum in winter 2026.
- Communicate the cost and undersupply of rental housing options; describe homeless population demographics (elderly, etc.).
- HTF along with HSC and local governments develop and distribute short and clear bi-annual updates summarizing the challenges of housing and homelessness and realities (costs, actions, development changes) about their solutions.

## Desired Outcome:

Community Report provided Fall and Spring each year

## Timeline:

Begin planning Sept 2025  
Convene forum Feb 2026  
Fall and Spring each year



## Objective 2

### Strengthen the homeless service provider workforce

#### Key Strategy:

Survey staff across organizations to identify needs and challenges and create a follow up action plan. Survey individuals utilizing services to identify gaps in services provided.

#### Action Steps:

- Craft and send out surveys to all line staff at appropriate organizations serving homeless or near homeless individuals and families and to clients served.
- Utilize surveys created by other jurisdiction to model the anonymous online surveys.
- Request all appropriate agencies participate.

#### Desired Outcomes:

- HTF and partners review and suggest actions.
- Needs and ideas of staff compiled for potential action.

Timeline: send out survey Sept 2025



# Objective 2 continued...



## Strengthen the homeless service provider workforce

### Key Strategy:

HTF and local government partners review survey results and develop recommendations and explore funding options and limitations.

### Action Steps:

- Recommendations could include:
  - Develop pay scale equity in agencies providing homeless response annually in January before new grants cycle such that increase requirements can be included in grants.
  - Develop funds for incentives such as retention bonuses, loan repayments, housing cost supports, gym memberships, enhanced paid leave, etc.
  - Explore options for nonprofit agencies to provide better staff health care benefits, such as an insurance pool within county.
  - Develop certifications and training to advance both skills and wages.
  - Promote ways for line staff to feel more influential and connected to operational policies, procedures, and practices. Empower staff by amplifying their voices, stories and influence.
  - Provide mental health supports for staff.

**Desired Outcome:**

- Staff satisfaction and retention increase
- Continued staff input on improvements



# Objective 3

## Prevent episodes of homelessness

### Key Strategy:

Recruit and support employers “friendly” to hiring homeless individuals – support overcoming background issues and training needs.

### Action Steps:

- Engage targeted employers via Chambers of Commerce and Economic Development Council.
- Explore potential re-training options with local college.

### Desired Outcome:

Employers hire more people who are homeless

Spring 2026

**Timeline:** HTF initiates engagement. Employment training partners provide coordination

### Key Strategy:

Develop “day work” and other temporary options/providers to meet workforce and short-term employment needs.

### Action Steps:

Explore partnership with local labor market providers.

**Desired Outcome:** Increase options for people that are homeless that provide income and structure





# Objective 3 continued...

## Prevent episodes of homelessness

### Key Strategy:

Fund rent stabilization and eviction prevention resources for vulnerable renters – connect to DSHS and other appropriate providers.

### Action Steps:

- Expand capacity for eviction prevention -- find funding and partnerships to forestall homelessness to those households at clear risk.
- Build on existing state funding rent support programs.

### Desired Outcome:

Emergency rent resources expanded to serve more households.

Timeline: Fall / Winter 2025





# Objective 3 continued...

## Prevent episodes of homelessness

### Key Strategy:

Initiate employment partners job search and training across the county.

### Action Steps:

- Request local employment and training partners increase their presence at each community one stop shop.
- Request employment agency restart training programs in Port Angeles, Forks and Sequim.
- Engage other partners including Chambers of Commerce, Tribal Governments, employers and temporary employment organizations.
- Work with training partners to link people currently and nearly homeless to training opportunities including Career and Technical Education (CTE) and re-training.
- Fully gain commitment and engagement of Olympic Workforce Development Council and employment and training providers to closely work with people who are currently and nearly homeless.

**Timeline:** Begin planning Fall 2025 initiated by HTF

**Desired Outcome:** Employment partners are ongoing and engaged in finding jobs and training for people who are homeless





# Objective 3 continued...

## Prevent episodes of homelessness

### Key Strategy:

Design and market “Renting 101” classes, in-person and virtual, to help renters understand positive behaviors and advancement resources for their success.

### Action Steps:

Select and administer an existing ready-to-rent program from Commerce and HUD; track success and improve process at HTF annually.

### Desired Outcome:

Classes offered via existing Coordinated Entry program





## Objective 4

Prioritize assistance based on the greatest barriers to housing stability, and the greatest risk of harm

### Key Strategy:

Strengthen client connections to behavioral and physical health services and provide coordinated case management to increase success.

### Action Steps:

- Continue to support funding for homeless outreach programs developed in the past 5 years.
- Gather work group of appropriate agencies and providers.
- Ramp up access to Foundational Community Supports through service providers.
- Enable medical/behavioral service providers to accompany patients to housing-related appointments to provide support and ensure follow-through. Client once housed has the right to disengage unless the site is high barrier.
- Work collaboratively with hospitals to improve services and support for residents who are homeless.

**Timeline:** Begin planning Oct 2025  
HTF initiates Health Working Group

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**Desired Outcome:** Assessment demonstrates markedly improved coordination and change practices that better support client success

# Objective 4 continued...



## Key Strategy:

Improve and expand access to emerging processes and services for medical discharge and respite care from hospital, mental health, and substance treatment.

## Action Steps:

- Continue and enhance the funding for Respite Care at the shelter and shelter operational costs for respite care beds.
- Build upon the respite pilot program to expand multi-use long-term living and respite care for serving vulnerable people including but not limited to those that are exiting from the legal system, people with disabilities, seniors, veterans, youth, LGBTQ+, American Indian/Alaskan Native, or have mental health issues that prevent self-care.
- Recognizing the limited options for unhoused individuals, particularly when shelter respite is declined, provide alternative strategies such as daily check-ins and follow-up appointments.
- Develop a structured approach, such as maintaining a checklist in patient folders that tracks applications submitted to various agencies and programs that would streamline communication and ensure all providers are aware of the steps taken.
- Update the coordination process with service providers and hospitals for respite care and follow-up. Safe discharge plan to include:
  - Release of Information in place to allow seamless coordination between providers.
  - Transportation to the next step to ensure follow-through, along with necessary medications and supplies.
  - Clear communication between providers so that the receiving agency understands the patient's basic history, health needs, and any transitional worker (TW) contact information. Since rapport is often built with the TW, this connection can provide reassurance and flexibility if the individual changes their mind or requires an alternative plan.

**Desired Outcome:** Health Working Group leads Demonstrate effective warm hand-offs with comprehensive and safe discharge planning and follow up.



## Objective 4 continued...

Provide assistance first to those facing the most significant barriers to housing stability and those at highest risk of harm.

### Key Strategy:

Advocate to ensure County/City funding decisions are focused on attaining the greatest cost/benefit and return on investment (ROI) for those most in housing need.

### Action Steps:

- Focus and make the case for clearly explaining who is most at risk and potentially costly (for services and the community) if investments are not made.
- Review and communicate to partners HMIS and Looker reports and program costs.
- Create and present learning overview about most productive ROI given data and cost of not investing.

### Desired Outcome:

HTF and recruited partners lead – faith organizations, local elected officials, etc., to form advocacy team



# Objective 4 continued...

Provide assistance first to those facing the most significant barriers to housing stability and those at highest risk of harm.

## Key Strategy:

Engage police, sheriff and paramedics departments via training and regular check-in and planning meetings around homeless conditions and people.

## Action Steps:

- Strengthen roles and capacity of the recovery/outreach teams and designated crisis teams to work collaboratively with shelters, police and fire departments.
- Convene learning and action work session to discuss needs, review models and decide course of action.

Desired Outcome: Begin planning Fall-Winter 2025  
County and cities convene





# Objective 5

Seek to house everyone in a stable setting that meets their needs

## Key Strategy:

Develop/utilize county list and info hub of available rental housing/services – regularly updated, easily accessible and efficiently available online.

## Action Steps:

- Assess available resources through other agencies.
- Pursue high school or college work study student project to develop and maintain list.
- Establish design and workplan.
- Reach out to a land management company that is able to provide the platform for this hub of available rental housing.

## Desired Outcome:

Begin planning Fall 2025 , HTF initiates Regularly updated rental housing options are available to clients and service providers.





# Objective 5 continued...

Seek to house everyone in a stable setting that meets their needs

## Key Strategy:

Develop and support more incentives for landlords to maintain housing options for vulnerable individuals.

## Action Steps:

- Invite local landlords to discussions around homelessness.
- Develop strategies to reduce landlord risk and exposure - bonding, insurance support, etc.
- Coordinated Entry to initiate explicit outreach to landlords that educates and helps them understand the needs and possible supports for individuals exiting homelessness.

## Desired Outcome:

Expand the cadre of landlords willing to rent to past homeless individuals and families



# Objective 5 continued...



Seek to house everyone in a stable setting that meets their needs

## Key Strategy:

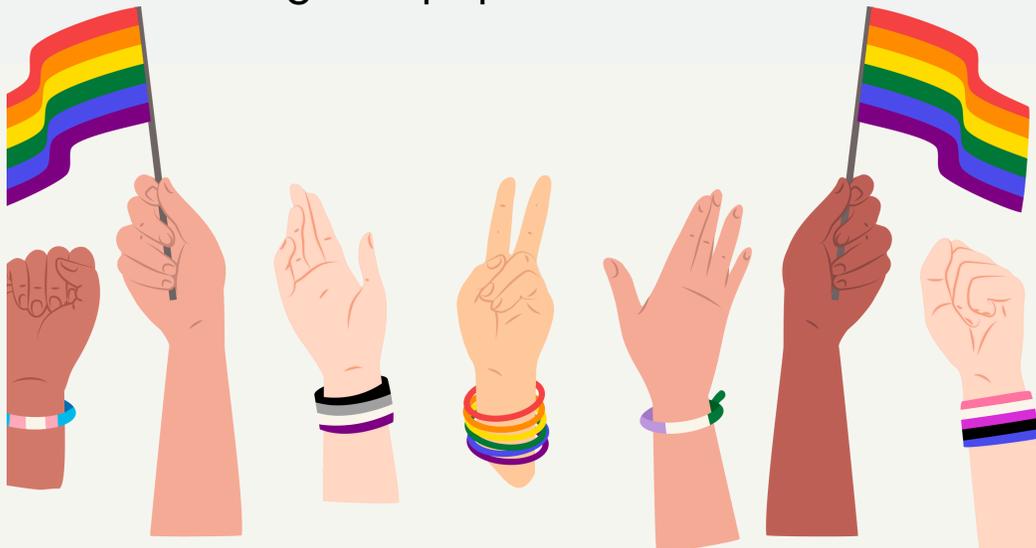
Develop stronger strategies to ensure housing and services for the most vulnerable populations including but not limited to: those that are exiting from the legal system, people with disabilities, seniors, veterans, youth, LGBTQ+, and American Indian/Alaskan Native.

## Action Steps:

- Bring together key partners, including regional housing advocates, aging and senior service organizations, senior centers, and other supportive service agencies.
- Convene action sessions to determine initial strategies and designate lead partners to coordinate follow up.

## Desired Outcomes:

- HTF convenes action groups with key leads targeted
- Objectives and outcomes established for targeted populations



# Estimates of Housing needs

Below are estimates of shelter/emergency beds, PSH beds and very low-income (0-30% AMI) units extrapolated from Commerce's Housing All Planning Tool (HAPT). Clallam County 20-year housing projections. Staff from the Clallam County Department of Community Development participated in the sub-committee meetings to contribute to the planning process. They shared essential background information on the Clallam Adopted Housing Needs, which will inform the Comprehensive Plan. These identified housing needs were consistent with the service demand estimates generated using the HAPT tool.

| <b>Housing Type</b>              | <b>2045 Estimated New housing Needs</b> | <b>2030 Portion of Estimated Needs – new beds/units</b> |
|----------------------------------|---|---|
| Shelter/Emergency Beds           | 440                                     | 110   |
| Permanent Supported Housing Beds | 751                                     | 188   |
| New units 0-30% AMI              | 1667                                    | 417   |

## Capital Planning

Over the coming 5-year period the Clallam County region will seek to meet the above estimated needs. Based on history and funding resources, this is an ambitious set of targets for shelters, supported housing and affordable housing. It will require significant focus and resources, especially from the Washington State government. The development capacity of our local agencies will need to be bolstered and bring in new partners from outside the county.

# Estimates of Service Needs



This section provides a foundational estimate of service needs for individuals and households experiencing or at risk of homelessness in Clallam County, Washington. It is designed to inform strategic decisions, identify service gaps, and guide targeted investments as the county works toward the goal of eliminating homelessness.

To establish a comprehensive baseline, this section summarizes current homelessness response activities and housing instability interventions across the county. Each project is categorized by type—such as Emergency Shelter, Transitional Housing, Rapid Re-Housing, and Permanent Supportive Housing—and is accompanied by its primary funding source, including federal (e.g., HUD Continuum of Care, Emergency Solutions Grant), state (e.g., Washington State Department of Commerce), and local sources.

As required, the local plan must utilize an analysis tool prepared by Commerce’s consultant, which is based on the annual **Golden Report** produced by the Washington State Department of Commerce for State Fiscal Year 2024. This tool is intended to ensure consistency in identifying service needs and aligning local planning efforts with statewide policy and funding strategies.

This overview reflects the county’s current landscape of services, offering critical insight into resource allocation and helping to identify both strengths and areas requiring additional investment. The resulting analysis will support data-driven planning efforts and serve as a benchmark for measuring progress in reducing homelessness and housing instability across Clallam County.



# Estimates of Service Needs

Clallam County Homeless Response System – Summary of Expenditures and Enrollments (2023–2024)

| Category                | 2023 Expenditures | 2023 Expenditures | 2023 Enrollment | 2024 Enrollment |
|-------------------------|-------------------|-------------------|-----------------|-----------------|
| Housing Interventions   | \$3,452,996       | \$3,923,220       | 252             | 259             |
| Homelessness Prevention | \$516,505         | \$1,233,929       | 62              | 70              |
| Services Only           | \$768,891         | \$1,424,826       | 443             | 503             |
| Other Projects          | \$210,661         | \$287,763         | 37              | 71              |
| Total                   | \$4,949,053       | \$6,869,737       | 794             | 903             |

# Estimates of Service Needs

## Clallam County Housing Interventions Expenditures by Project Type (2023–2024)

| <b>Housing Intervention Type</b> | <b>2023 Expenditures</b> | <b>2024 Expenditures</b> |
|----------------------------------|--------------------------|--------------------------|
| Emergency Shelter                | \$1,657,281              | \$2,346,829              |
| Transitional Housing             | \$35,282                 | \$153,576                |
| Rapid Re-Housing                 | \$967,018                | \$785,986                |
| Permanent Supportive Housing     | \$560,966                | \$501,596                |
| Other Permanent Housing          | \$232,449                | \$135,233                |
| Total (Housing Interventions)    | \$3,452,996              | \$3,923,220              |

# Estimates of Service Needs

## Clallam County Housing Interventions Beds Available by Project Type (2023–2024)

| <b>Housing Intervention Type</b> | <b>2023 Beds</b> | <b>2024 Beds</b> |
|----------------------------------|------------------|------------------|
| Emergency Shelter                | 444              | 233              |
| Transitional Housing             | 22               | 22               |
| Rapid Re-Housing                 | 111              | 97               |
| Permanent Supportive Housing     | 45               | 45               |

# Estimates of Service Needs

## Clallam County Annual Expenditures by Fund Source (2023–2024)

| Funding Source | 2023 Expenditures | 2024 Expenditures |
|----------------|-------------------|-------------------|
| Federal        | \$1,875,504       | \$1,900,905       |
| State          | \$2,486,909       | \$3,979,385       |
| Local          | \$586,640         | \$989,447         |
| Total          | \$4,949,053       | \$6,869,737       |

**Federal funds include:** CARES Act Emergency Solutions Grant (ESG-CV), Eviction Rent Assistance Program (ERAP), Federal Housing Choice Vouchers, HUD CoC Component (RRH/PSH), HUD Continuum of Care (McKinney-Vento), HUD HOME, HUD HOME ARP, HUD HOME TBRA, HUD HOPWA, HUD PIH, HUD VASH, HUD or Commerce Emergency Solutions Grant, Treasury Rent Assistance Program, US Department of Health and Human Services Runaway & Homeless Youth, US Department of Veterans Affairs, and Other.

**State funds include:** Commerce Apple Health and Homes, Commerce Emergency Housing Fund, Commerce Homelessness Diversion Program, Commerce Office of Homeless Youth Programs (under age 18), Commerce Office of Homeless Youth Programs (ages 18-24), Commerce Office of Homeless Youth Programs (Other), Commerce Permanent Supportive Housing Operating, Maintenance & Services, Commerce Shelter Program Grant, Consolidated Homeless Grant, Community Behavioral Health Rental Assistance, FCS Bridge, Homeless Student Stability Program, Housing and Essential Needs, Housing Trust Fund, Housing Trust Fund O&M, Right of Way Initiative, and Other.

**Local Funds Include:** Local Affordable Housing Fee (RCW 36.22.178), Local Homeless Document Fees (RCW 36.22.179 - 1791), Other, and Private Donations (including foundation grants).



# Prioritization criteria of homeless housing capital projects

Working with the Housing Solutions Committee (HSC), we will advocate for local capital funding and pursue state funding for projects that seek to meet these needs. Priority projects would need to also meet the following criteria for support:

- Pre-development work initiated
- Experience of the builder and/or service provider
- Services to be packaged with the project
- Scale of beds set-aside for targeted populations
- Plan for high-barrier or recovery-focused shelter options and respite facility and services
- Options for non-congregate shelter plan – tiny house village

The HSC was created in 2022 to assess the range of housing needs and problems in Clallam County, and to develop strategies and recommendations to the Board of Clallam County Commissioners for programs to promote housing solutions.

The HSC also makes recommendations to the Board of Clallam County Commissioners for expenditures of Affordable Housing Sales Tax funding (1406/1590 funding sources) based on criteria established through Washington State Department of Commerce guidance for the use of these funds and for housing based on projects identified through the Housing Registry created within the Housing Solutions Committee. This has led to a multi-year funding pipeline that has improved affordable development project planning and coordination for the range of affordable housing needs in the County.

# Survey of fund sources for homeless housing assistance programs and capital projects

actual or potential, to implement the local homeless housing plan.

| Fund Source   | Source | Status         | Allowable uses  | Amount Rec. 2024 |  | Actual/Projected Rec. 2025 |
|---|--------|----------------|---|------------------|--|----------------------------|
| Local funds authorized by RCW82.14.460 (Mental Health Sales and Use Tax)                                    | Local  | Collecting     | Operating and Capital   | \$2,034,894.71   |  | \$2,141,000 Projected      |
| Clallam County Liquor Tax and Profits – Two Percent Substance Use Treatment Programs                        | Local  | Collecting     | Operating and Capital   | \$6,245.00       |  | \$6,135.00 Projected       |
| Local funds authorized by RCW82.14.530 (Housing and Related Services Sales and Use Tax)                     | Local  | Collecting     | Operating and Capital   | \$1,461,351.75   |  | \$1,532,000.00 Projected   |
| Local funds authorized by RCW82.14.530 (Housing and Related Services Sales and Use Tax – Port Angeles)      | Local  | Collecting     | Operating and Capital   | \$573,984.82     |  | \$529,900.00 Projected     |
| Local funds authorized by RCW82.14.540 (Affordable and Supportive Housing Sales and Use Tax)                | Local  | Collecting     | Operating and Capital   | \$139,083.97     |  | \$144,000.00 Projected     |
| Local funds authorized by RCW82.14.540 (Affordable and Supportive Housing Sales and Use Tax – Forks)        | Local  | Collecting     | Operating and Capital   | \$5,500.00       |  | \$5,500.00 Projected       |
| Local funds authorized by RCW82.14.540 (Affordable and Supportive Housing Sales and Use Tax – Port Angeles) | Local  | Collection     | Operating and Capital   | \$58,149.45      |  | \$58,600.00 Projected      |
| Local funds authorized by RCW82.14.540 (Affordable and Supportive Housing Sales and Use Tax – Sequim)       | Local  | Collection     | Operating and Capital   | \$31,138.00      |  | \$30,990.00 Projected      |
| Local Housing Levies  | Local  | Not Collecting | Capital   | \$0.00           |  | \$0.00                     |
| Local funds authorized by RCW36.22.250 (Document Recording Surcharge, Local Portion)                        | Local  | Collecting     | Operating and Capital   | \$473,390.49     |  | \$480,000 Projected        |
| Consolidated Homeless Grant   | State  | Collecting     | Operating   | \$3,155,612.41   |  | \$2,524,489.93 Projected   |
| Emergency Solutions Grant   | State  | Collecting     | Operating   | \$944,622        |  | Inactive                   |
| Community Development Block Grant   | State  | Collecting     | Operating – Targeting Microenterprise Assistance Project only | \$250,000        |  | \$250,000                  |
| Community Development Block Grant   | State  | Not Collecting | Capital – City of Port Angeles                                | \$0.00           |  | \$0.00                     |
| Continuum of Care Grant   | State  | Collecting     | Operating   | \$246,331.00     |  | \$197,064.00 Projected     |
| Youth Homelessness Demonstration Project Grants Support Services  | State  | Collecting     | Operating   | \$113,515.00     |  | \$90,812.00 Projected      |
| YHDP Rapid Rehousing  | State  | Collecting     | Operating   | \$135,246.00     |  | \$108,196.08 Projected     |



# Documentation of public engagement

On October 16, 2024, Clallam County made notice on their website, social media channels, and a press release that the plan was under development with an expected date of adoption of April 30, 2025, and that public comment is available. The expected date to be adopted has been amended to May 31, 2025.

County staff and our consultant organized and facilitated a 2-hour focus group on March 20, 2025, with seven present or formerly homeless individuals and line service staff participating. Compensation provided to participants qualifying as low-income or having lived experience was in the form of gift cards and lunch was provided. This session garnered valuable and specific ideas and feed back about strategies and actions that should be included in the plan. Critical information was gleaned from this session and recommended actions folded into the Plan.

On April 24, 2025, Clallam County made notice on their website, in the local newspaper, on all social media accounts and via email to service providers (to be distributed to those experiencing homelessness or housing instability) of a public hearing on May 27, 2025, and that the draft plan would be available on the county website for review. On May 6, 2025, the draft plan was presented and discussed at the Clallam County Homelessness Task Force meeting with the full board. Discussion occurred and suggestions were made.

Public hearing with the County Commissioners occurred May 27, 2025, when the plan was discussed and adopted with the modification to include an addendum by the end of 2025 that prioritizes objectives and action steps based on need and available funding and includes more refined measures for evaluating each objective and action step.

# Conclusion

The Clallam County 2025–2030 Homeless Housing Plan is a comprehensive, community-driven roadmap aimed at making homelessness rare, brief, and non-recurring. Grounded in equity, accountability, and cross-sector collaboration, the plan lays out clear, actionable strategies to strengthen housing stability, expand supportive services, and improve system coordination throughout the county.

Addressing this crisis will require sustained commitment from local governments, service providers, tribal partners, healthcare systems, community organizations, and residents. The path to implementation will involve considerable effort and financial commitment over the coming five years and beyond. As conditions evolve, continued community engagement, flexible implementation, and rigorous monitoring will be key to adapting and achieving long-term success.

By investing in prevention, increasing housing options, removing barriers to stability, and supporting our frontline workforce, Clallam County is taking bold and necessary steps to confront one of the most urgent social and economic challenges of our time. With shared resolve, we can ensure that everyone in Clallam County has a safe, stable place to call home.

## Call to Action

We invite all members of the community—residents, leaders, organizations, and advocates—to take part in this work. Whether by supporting housing initiatives, engaging in public discussions, offering services, or simply staying informed, your involvement matters. Let’s work together to turn these strategies into outcomes and build a future where homelessness is no longer a defining challenge in Clallam County.

